

# **BUDGET ESTIMATES & RATES RESOLUTION 2026 Financial Year**





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#### **Basis of Preparation**

The operating Budget Estimates and Rates Resolution is presented for the 2026 financial year. The requirements of Council Policy 77 'Rates and Charges' (Rates Policy) and Council's Financial Management Strategy have been taken into consideration. The objective of the Rates Policy is to maintain a sustainable rates system that provides revenue stability and supports a balanced budget to avoid placing the burden of current expenditure on future generations. The purpose of the Financial Management Strategy is to manage the Long Term Financial Plan (LTFP) to retain an underlying surplus after excluding capital income and expenditure. In preparing the operating budget, Council considers the demand for services and the cost of maintaining facilities for the benefit of community members.

#### **Underlying Deficit**

The 2026 operating budget provides for an underlying deficit (loss) of \$369,600. After removing the impact of one-off expenditure, the position is an estimated surplus of \$548,900. Returning to a budget surplus is achieved over the ten years of Council's Long Term Financial Plan with modest rates increases above inflation forecast in near term. Funding for specific one-off projects and programs to be delivered (Attachment 3) is considered and accommodated within the context of the Long Term Financial Plan.

An underlying operating surplus occurs where the operating revenue exceeds operating expenditure. The benchmark is a surplus greater than zero (break even operating result). A positive result designates a surplus, a negative result indicates a deficit which cannot be sustained long-term.

Table 1: Actual and budget underlying surplus / (deficit) 2023 to 2026

#### 1,500,000 972,440 1,000,000 313,900 500,000 0 Actual Actual Estimate 2025 **Budget** 2023 2024 2026 -500.000 -1,000,000 -369,600 -1,215,223 -1,500,000

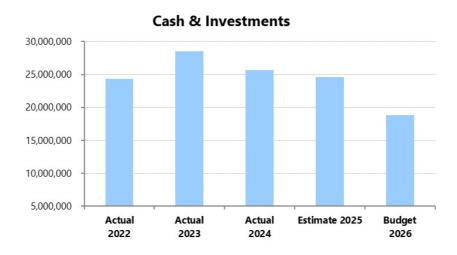
**Underlying Surplus/(Deficit)** 



#### **Cash & Investments**

The opening cash & investments balance in 2024 financial year was \$25,699,200. The balance is estimated to decrease to \$18,785,700 at the end of 2026 before taking into account liabilities.

Table 2: Actual and budget cash & investments balance 2023 to 2026



#### **Capital Works Expenditure**

The Infrastructure and Works departments continue to manage increased capital works expenditure programs. The amounts in Table 3 summarise the extent of the annual capital works program in addition to the annual carry forward for works that are yet to be completed. Accelerated and new capital expenditure will increase depreciation and maintenance expenses in future operating budgets. The proposed capital works program for 2026 combined with the estimated carry forward projects from prior years brings the works to \$25,807,800. Carry forward projects include building works at Deloraine Waste Facility Upgrades, Deloraine Racecourse Precinct, ERP software upgrades and Westbury Works Depot which are intended to occur over multiple financial years.

Table 3: Budgeted capital works expenditure 2023 to 2026

	2023	2024	2025	2026
Capital Works Program amount	\$7,911,500	\$8,542,000	\$13,255,000	\$12,282,000
Carried Forward amounts	\$4,647,300	\$7,840,500	\$11,587,600	\$13,525,800
Total Estimated Spend	\$12,558,800	\$16,382,500	\$24,842,600	\$25,807,800



#### **Inflation Reference**

The Financial Management Strategy requires that general rates be increased at least in line with inflation to ensure that the primary source of funding in the LTFP is not diminished and that Council is keeping pace with meeting the cost of providing services to the community. Keeping pace with inflation allows current levels of service to be maintained, assuming other revenue sources (e.g. grants, interest and distributions from TasWater) also increase in line with costs.

The Council Cost Index (CCI) is produced by the LGAT and provides an indication of how Council expenditure has changed over a period of time where spending remains constant. The index components are wage price index (50%), road & bridge construction index (30%) and the CPI for Hobart (20%). Consumer Price Index (CPI) measures the change in prices paid by households for goods and services for consumption purposes typically by measurement of the price change in a basket of consumer goods. The road & bridge construction index measures the general changes in prices in construction costs in the road and bridge construction sector. Across these key indicators we are seeing a moderation of the above average price escalation that has been evident in recent years. The one measure that remains at elevated levels is wages price escalation.

Table 4: Relevant inflation indexes

Ratio	2024	2025
Council Cost Index (CCI) Tasmania	<b>3.74%</b> (Jan 23 - Dec 23)	<b>3.1%</b> (Jan 24 - Dec 24)
Consumer Price Index (CPI) Aust	<b>3.6%</b> (Mar 23 to Mar 24)	<b>2.4%</b> (Mar 24 to Mar 25)
Wage Price Index Tasmania	<b>4.3%</b> (Mar 23 to Mar	<b>3.2%</b> (Mar 24 to Mar 25)
Road and Bridge Construction Index Australia	<b>4.2%</b> (Mar 23 to Mar 24)	<b>2.2%</b> (Mar 24 to Mar 25)
Non-residential building construction Tasmania	<b>2.7%</b> (Mar 23 to Mar 24)	<b>3.9%</b> (Mar 24 to Mar 25)

On 1 July 2024 Council had \$347,513,405 of capital assets of which a significant portion relate to a providing a safe road, bridge and stormwater network. The respective asset classes are required to be maintained and renewed at the end of their useful life. The cost of constructing these assets has increased in the past twelve months as demonstrated by the building construction indexes in Table 4 however, as indicated, the increase has moderated significantly from what has been experienced over recent years. Any increase in materials and contractor's costs will, in turn, increase Council's maintenance and depreciation expenses.



#### **Consolidated Operating Statement**

The consolidated operating statement provides an overview of Council's revenue, expenditure, underlying surplus, capital income and cash reconciliation for the 2026 financial year.

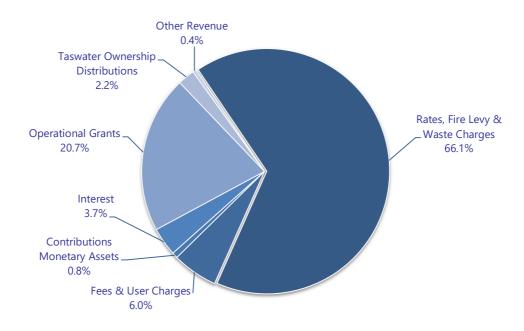
## Meander Valley Council 2025-26 Budget Estimates

Consolidated Operating Statement	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26		
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				2025 / 2025	
Operating Revenue	40.705.400	10 001 300	10.762.200	2025 to 2026	
Rate Revenue	18,785,400	18,901,300	19,762,200	976,800	5.20%
Fees & User Charges	1,661,800	1,668,200	1,789,400	127,600	7.68%
Contributions	245,500	236,500	225,500	(20,000)	-8.15%
Interest	1,273,800	1,544,700	1,120,200	(153,600)	-12.06%
Grants & Subsidies	5,940,793	5,837,300	6,196,200	255,407	4.30%
Other Revenue	814,400	860,000	801,000	(13,400)	-1.65%
Total Operating Revenue	28,721,693	29,048,000	29,894,500	1,172,807	4.08%
Operating Expenditure					
Departments					
Governance & Community	2,881,017	2,656,400	3,020,600	139,583	4.84%
Corporate Services	3,165,900	2,937,700	3,535,700	369,800	11.68%
Infrastructure Services	6,321,600	5,443,100	6,241,200	(80,400)	-1.27%
Development & Regulatory Services	2,924,100	2,564,200	2,903,800	(20,300)	-0.69%
Works	5,151,100	5,647,700	5,821,900	670,800	13.02%
- Maintenance & Working Expenses	20,443,717	19,249,100	21,523,200	1,079,483	5.28%
Borrowing Costs	50,000	50,000	50,000	-	0.00%
Depreciation Depreciation	6,632,700	7,701,000	6,867,400	234,700	3.54%
Payments to Government Authorities	1,431,900	1,443,000	1,486,500	54,600	3.81%
Administration Allocated	-	-	-	-	-
Other Expenses	289,653	291,000	337,000	47,347	16.35%
Total Operating Expenditure	28,847,970	28,734,100	30,264,100	1,416,131	4.91%
Underlying Surplus/(Deficit)	(126,277)	313,900	(369,600)		
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Removed Net Actual One Off Expenditure	1,713,000	1,366,300	1,818,500		
Added Long Term Financial Plan One Off Allocation	(800,000)	(800,000)	(900,000)		
Estimated Recurring Surplus/(Deficit)	786,723	880,200	548,900		
Capital Items					
Subdivision Contributions	1,344,000	1,327,000	1,327,000		
Capital Contributions	-	-	-		
Disaster Recovery Funding	-	-	-		
Capital Roads to Recovery Funding	1,126,500	1,136,600	1,398,900		
Capital Grants	5,756,400	3,872,300	4,453,700		
Sale of Assets	1,170,500		1,170,500		
Total Capital Items	9,397,400	6,335,900	8,350,100		
Cash Reconciliation					
Opening Cash Balance	23,038,776	25,699,200	24,577,100		
Surplus, Non-Cash Items & Rehabilitation	15,089,324	13,193,800	13,080,399		
Capital Asset Expenditure	(18,747,619)	(14,315,900)	(18,871,800)		
Closing Cash Balance	19,380,481	24,577,100	18,785,700		



#### Revenue

Revenue Item	Budget 2024	Budget 2025	Budget 2026	Increase / (Decrease)
Rate Revenue	\$17,727,500	\$18,785,400	\$19,762,200	\$976,800
Fees & User Charges	\$1,489,500	\$1,661,800	\$1,789,400	\$127,600
Contributions	\$134,700	\$245,500	\$225,500	(\$20,000)
Interest	\$982,200	\$1,273,800	\$1,120,200	(\$153,600)
Grants & Subsidies	\$5,563,600	\$5,940,793	\$6,196,200	\$255,407
Other Revenue (inc. TasWater distributions)	\$788,600	\$814,400	\$801,000	(\$13,400)
Total Revenue	\$26,686,100	\$28,721,693	\$29,894,500	\$1,172,807



#### **General Rates**

General rates constitute taxation for the purposes of Local Government rather than a fee for service and are based on the value of rateable land. Council's rates policy requires the general rates to be levied based on a property's Assessed Annual Value (AAV). The values for each property are determined by the Tasmanian Valuer General (OVG) who are regarded as the independent assessor of a property's value. AAV reflects a ratepayer's capacity to pay.

In March 2024 the State Government gazetted adjustment factors that were required to be applied for property values (AAV) from 1 July 2024 (see Table 5). This is a broad indexation to every property based on their property class. This indexation continues the trend of above average valuation



increases for the Primary Production and Vacant Land LUCs, similar to the experience with the 2022 adjustment factors.

Table 5: Valuation adjustment factors applied to property values for 2025

	Land Use Class of Property					
Locality	Residential	Commercial	Industrial	Primary	Community	Vacant
				Production	Services	Land
<b>General Land</b>	1.40	1.20	1.20	2.25	1.20	2.25

For the 2024-2025 rates year, the Council opted to smooth the valuation increases over a period of two years, rather than all at once, with the aim to return to one RID for the 2025-26 financial year. The RID applied in 2024-25 was 4.010 cents in the dollar AAV for Primary Production and Vacant properties, and 4.644 cents in the dollar AAV for all remaining LUCs.

Table 6 identifies the overall general rates increases the Council has applied, before allowing for property development increases, for the 2023 to 2025 financial years and a recommendation for the 2026 year. The proposed 4.3% increase in rates recognises the increasing cost of delivering the Council's services at the standard expected by the community. It is also critical for Council to secure the necessary funding to deliver priority projects such as the ERP upgrade, establishing a contemporary Works Depot and continuing to maintain core community infrastructure.

Table 6: Meander Valley Council rate increases 2023 to 2026

	2023	2024	2025	2026
General rate increase	5.95%	8.90%	5.00%	4.30%

Council receives an increase in general rates each year due to property development activity, primarily new building construction and property subdivision. The value of additional rates from supplementary property revaluation varies from year to year, \$100,000 in rates from property development has been budgeted for 2026.

An increase is proposed to the minimum general rate from \$275 to \$285. This change will raise an additional \$10,000 and affect around 400 property owners.

Council is proposing a single rate in the dollar of 4.644 cents across all land use classes for 2026. This rate will allow for the staged increase of rates on the Primary Production land use class across the 2025 and 2026 financial years in accordance with Council's decision at the June 2024 Council meeting. The rates model is consistent with Council's Rates Policy where the property value largely determines the general rate levied. General rates are expected to provide \$14,146,500 when supplementary valuations throughout the year are included.

The rates model for 2026 is based on the following principles:

 The Financial Management Strategy states that general rates will be increased annually at least with inflation to ensure that that the primary source of funding in the LTFP is not diminished and



that Council is keeping pace with meeting the cost of providing services to the community. The general rate for 2026 is proposed to increase by 4.3%.

- The rate increase is designed to keep pace with the cost of delivering on community expectations and meeting current service level requirements.
- Interest for late payment of rates has been produced in accordance with the Rates Policy. It is applied where a payment is made after the instalment due date. The amount is determined in accordance with Section 128 of the Act, which has increased from 10.14% to 10.30% per annum for 2025.
- Council's Rates Policy does not apply a fixed penalty in addition to the daily interest charge which
  is allowed under the Act for overdue instalments
- Council's Rates Policy does not provide a discount for early payment of general rates which is allowed under the Act.
- The instalment system with a late payment interest charge with no discount and no fixed penalty has worked well since inception of Meander Valley Council in 1993. The community is familiar with our rates collection arrangements.
- Delivering new and upgraded capital works projects has the effect of increasing depreciation and maintenance operating expenditure. Future rates increases are expected to be required to offset the decline in bank interest from cash at bank and increased operating expenditure. The need for increases will be assessed annually as revenue and expenditure assessments are often subject to change. Instances of general rate increases above inflation are factored into the LTFP to provide for at least a break even position over the ten year period.
- An increase of 4.3% in overall general rates will apply in the 2026 financial year. It is important to note that this is an average and the actual increases differ between land use classes. The impact on the residential land use class will be minimal for the 2026 year.



Table 7: Indicative distribution of general rates provided from each Land Use Class

Land Use Class (LUC)	Rateable Properties	Rates 2026	LUC Share of Rates			verage icrease
Commercial	190	\$797,640	5.7%	\$4,198	112	2.7%
Industrial	92	\$343,512	2.4%	\$3,734	132	3.7%
Primary Production	1,174	\$4,366,319	31.1%	\$3,719	499	15.5%
Public Service	118	\$214,502	1.5%	\$1,818	(2)	-0.1%
Quarry	3	\$4,897	0.0%	\$1,632	(34)	-2.0%
Residential	8,414	\$7,805,299	55.6%	\$928	9	1.0%
Sport & Recreation	15	\$23,575	0.2%	\$1,572	22	1.4%
Vacant	928	\$490,756	3.5%	\$529	(28)	-5.0%
Total	10,934	\$14,046,500	100.0%			

#### **Waste Management Service Charges**

The waste service charges have been produced in line with Council's Financial Management Strategy and Rates Policy. The charge is based on all properties paying a fixed charge for the cost of Council's household waste management infrastructure including landfills and transfer stations. An additional variable amount is charged for those properties receiving kerbside bin collection. The additional charge is for a standard 80 litre mobile garbage bin and one mobile recycle bin. The variable charge is increased where ratepayers opt for the larger 140 litre or 240 litre size mobile garbage bin. There is also a fee in 2026, based on cost recovery, for properties that have requested additional garbage bins.

Council seeks to make the household waste function self-funding, receiving an even contribution from all rateable properties to cover the significant cost of waste management for the municipality. The revenue it provides underpins a lower general rate.

Council has been able to retain all fees across waste management at the same levels as 2025 due to some adjustments to management of recycling. The equitable fixed charge for the provision of waste services will remain at \$183 in 2026.

The State Government waste levy was introduced at \$20 per tonne placed in landfill in 2023 and increased to \$44.88 per tonne in 2025. This fee will remain the same for 2026 but is scheduled to increase by 50% to over \$60 next year. This cost increase will most likely need to be passed on to ratepayers.

It must be noted that Council does not make money from waste management services. The underlying cost of this service is budgeted to be \$170,000 in 2026 which reflects the one off and non-recurrent expenses planned to achieve compliance with EPA requirements.

Property owners will again receive vouchers for entry to Meander Valley waste facilities, these vouchers can also be redeemed at the regional facility at Remount Rd, Launceston. The face value of



the vouchers has been amended to equate to the new minimum price of \$7.20 at our waste facilities and the number of vouchers provided will increase from three (3) to six (6).

The fixed waste charge will raise approximately \$2,038,500 which reflects the costs of providing household waste infrastructure in a charge, rather than being included in Council's general rate calculations, based on property value.

The kerbside bin collection charges are calculated on a cost recovery basis for those properties that receive the service. The collection charges are the same regardless of where in the municipality a property is located. The Eastern townships of Prospect Vale, Blackstone Heights and Hadspen all receive fortnightly garbage collection and alternate fortnightly Food Organics Garden Organics (FOGO) collection with Carrick moving to this schedule from July 2025. The remaining Western townships receive a weekly garbage collection. Table 8 identifies the waste charges from 2024 to 2026 and reflects our decision to hold collection charges at 2025 levels. Costs are scheduled to be \$441 for an 80 litre garbage bin service, \$467 for a 140 litre garbage bin service and \$540 for a 240 litre garbage bin service which includes the base \$183 charge for all rateable properties. Kerbside bin collection charges will raise approximately \$2,091,000.

The waste and transfer station gate fees revenue are forecast to increase to \$404,500 as a result of the decision to introduce weight-based pricing. We will also see increased volumes through the Deloraine Waste Facility with the closure of the Cluan Waste Facility.

Table 8: Waste service charges progressing to cost recovery 2024 to 2026

	2024	2025	2026	Increase
80L kerbside collection	\$409	\$441	\$441	\$0
140L extra capacity kerbside collection	\$434	\$467	\$467	\$0
240L extra capacity kerbside collection	\$504	\$540	\$540	\$0
Fixed service charge	\$162	\$183	\$183	\$0

#### **State Fire Commission Contribution**

The revenue to be raised for the State Fire Service Contribution is determined by, and paid to, the State Fire Commission. The individual fire district contributions are set by the State Fire Commission. The Tasmanian Government have applied an average increase for 2026 of 3.8% with a minimum charge of \$50, amounts contained in Table 9.

Table 9: State fire commission contribution revenue request 2023 to 2026

Rating District	2023	2024	2025	2026
Launceston Permanent Fire Brigade	\$821,500	\$839,000	\$852,800	\$867,500
Country Volunteer Fire Brigade	\$264,500	\$273,500	\$286,000	\$300,000
General Land	\$260,300	\$276,000	\$293,100	\$319,000
Total	\$1,346,300	\$1,388,500	\$1,431,900	\$1,486,500



#### **Financial Assistance Grants**

Financial Assistance Grants (FAGs) funding is provided from the Commonwealth and administered by the State Grants Commission. The overall grants pool was approved in the Federal Budget. Whilst indexation in the overall grant pool is expected from the Federal Government, the formula for distribution amongst Councils was reviewed in 2025 and Meander Valley Council saw a relative decrease in our share of funding. The grants have been budgeted for 2026 based on an overall increase of 3.0%. The actual distribution to be received is not confirmed by the State Grants Commission until August which will be after Council's budget is formed for 2026.

Table 10: Financial Assistance Grant allocation 2023 to 2026

FAGs	2023	2024	2025	2026
Roads Grant	\$2,754,100	\$2,867,200	\$3,036,600	\$3,127,700
General Grants	\$2,305,000	\$2,689,900	\$2,627,700	\$2,706,500
Annual FAG Payment	\$5,059,100	\$5,556,200	\$5,664,300	\$5,834,200

#### Fees & User Charges

Fees and user charges cover a wide range of services including planning, building plumbing, health services, animal licences, cemetery fees and hire of Council facilities. They are reviewed by Council annually to ensure the amount charged is relative to the cost of providing a service (where applicable) and being in line with community expectations. Revenue from the Deloraine Waste Facility is forecast to grow in 2026 as we move to weight-based pricing and this revenue will continue to be reinvested in maintaining contemporary and sustainable waste management practices. Council's volume of planning applications has remained high for the 2025 financial year and is forecast to remain so in 2026. The approved and completed subdivisions in the past twelve months will continue to see new road and stormwater subdivision assets being transferred to Council, these all need to be maintained and renewed in the future as part of our public infrastructure network.

The annual review of fees and charges will occur at the June Council meeting with animal charges and health fees having been reviewed and set by Council in May 2025. The percentage of fees and charges revenue, relative to overall revenue, is consistent with prior years. The amount in 2026 is estimated to be \$1,789,400, 5.9% of revenue which compares with 5.8% in the 2025 budget.



Table 11: Fees & user charges income 2023 to 2026

	2023	2024	2025	2026
Fees & User Charges	\$1,482,600	\$1,489,500	\$1,661,800	\$1,789,400
Operating Revenue	\$23,721,900	\$26,686,100	\$28,721,693	\$29,894,500
Percentage of Revenue	6.2%	5.6%	5.8%	5.9%

#### Other Revenue

Interest revenue from investments remained relatively high with good cash reserves and interest rates above 5% for most of the year. The average interest rate on invested funds in June 2024 was 5.31%, the average interest rate on invested funds in May 2025 was 5.01%. Rate debtor interest is expected to increase slightly in line with the prescribed rate increasing from 10.14% in 2025 to 10.34% in 2026.

Council has an ownership interest of 3.02% in the State's water and sewerage corporation TasWater. Council's current ownership distribution is \$556,000 annually. The current corporate plan has reported favourable conditions and identifies a distribution of \$667,200 for 2024 through to 2026 to repay the reduced dividend distribution through the COVID impacted years.

Council is also forecasting non-operating revenue to be generated through the sale of surplus land holdings.

In addition to the FAGs, Council has received a number of grants in 2025 and anticipates receipt of a range of grants 2026 outlined in Table 12 and Table 13.

Table 12: Operating grants income 2025 & 2026

Operating Grants	Anticipated 2025	Budget 2026
Diesel Fuel Rebate	\$49,000	\$52,000
Isolated Community Resilience	\$5,600	\$0
Short Walk Project	\$90,400	\$0
Storm Damage Funding	\$0	\$300,000
Dragon Boat Club	\$20,000	\$0
Australia Day Event	\$8,000	\$10,000
	\$173,000	\$362,000



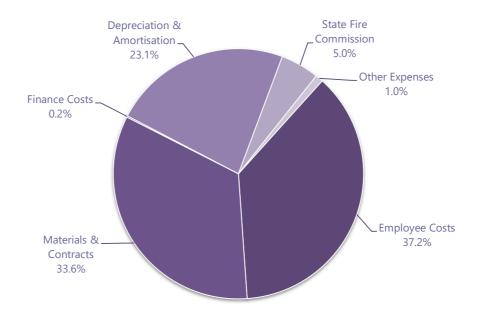
Table 13: Capital grants income 2025 & 2026

Capital Grants	Anticipated 2025	Budget 2026
Roads to Recovery	\$1,136,600	\$1,398,900
Carrick Recreation Ground Public Toilets & Playground	\$39,000	\$0
Isolated Community Resilience	\$22,700	\$0
Federal LRCI Phase 2	\$552,300	\$0
Federal LRCI Phase 3	\$874,300	\$0
Federal LRCI Phase 4	\$0	\$827,200
Deloraine Squash Courts	\$1,130,000	\$0
Panorama Road footpath	\$0	\$610,000
Deloraine Landfill Site Improvements	\$115,000	\$60,000
CCTV Upgrades	\$0	\$96,500
Safer Rural Roads Projects	\$29,000	\$0
Deloraine Pontoon upgrade	\$0	\$248,000
Meander River Nature Walk upgrades	\$0	\$75,000
Deloraine Tennis Courts resurfacing	\$0	\$192,000
Deloraine Recreation Ground Precinct	\$670,000	\$2,345,000
Blackspot Blackstone Rd	\$440,000	\$0
	\$5,008,900	\$5,852,600



#### **Expenditure**

Expenditure Item	2024	2025	2026	Increase / (Decrease)
Departments Wages	\$9,892,000	\$10,113,000	\$10,799,600	\$686,600
Departments Materials & Contractors	\$9,827,482	\$10,330,717	\$10,723,600	\$392,883
Borrowing Costs	\$46,500	\$50,000	\$50,000	\$0
Depreciation	\$6,172,800	\$6,632,700	\$6,867,400	\$234,700
State Fire Commission Contribution	\$1,388,500	\$1,431,900	\$1,486,500	\$54,600
Other Expenditure	\$264,018	\$289,653	\$337,000	\$47,347
Total Expenditure	\$27,591,300	\$28,847,970	\$30,264,100	\$1,416,131



The operating expenditure of Council covers a wide range of services contained within the functions of Administration, Roads Streets & Bridges, Health & Community Services, Land Use Planning & Building, Recreation & Culture and Other Unallocated. Expenditure will increase in 2026, in part due to increased cost of materials, depreciation, employee expenses including increased staffing levels.



#### **Departments Expenditure**

The operating expenses of the Departments will increase by \$1,079,483 (5.2%). There remains a particularly high one-off and non-recurring project listing. Alternatively recurring projects are those that that occur each year (such as parks & reserves mowing). A total of \$1,818,500 one off projects are anticipated to occur in 2026. A complete list of the one-off projects is provided as Attachment 3. Recurring Departmental expenses have increased by \$973,983 (5.2%).

Table 14: Departments expenditure itemised by function

Functional Area	2024	2025	2026
Administration & Governance	\$4,835,082	\$4,959,847	\$5,245,500
Roads, Streets & Bridges	\$2,673,900	\$2,970,300	\$3,259,700
Health, Community & Welfare	\$8,442,900	\$8,464,870	\$8,455,500
Land Use Planning & Building	\$1,910,100	\$2,030,700	\$2,149,000
Recreation & Culture	\$2,305,800	\$2,479,800	\$2,927,400
Unallocated & Heavy Plant CWP	(\$448,300)	(\$461,800)	(\$513,900)
<b>Total Departmental Expenditure</b>	\$19,719,482	\$20,443,717	\$21,523,200
Removal of one-off project expenditure	(\$2,747,500)	(\$1,713,000)	(\$1,818,500)
Recurring Total Departmental	\$16,971,982	\$18,730,717	\$19,704,700

#### **Employee Expenditure**

Council's total employee costs are budgeted at \$12,223,000 for the 2026 financial year, an increase of \$866,000 (7.6%) from the 2025 total employee cost of \$11,357,000. The anticipated actual cost for 2025 is \$10,561,500 which is \$796,300 under budget due to unfilled positions during the year. Increases in employee expenditure result from a range of proposed new positions, cost increases for current employees (including annual salary increase) and increases in employment on costs such as Payroll Tax, Superannuation and Workers Compensation Insurance.

Table 15: Wage expense breakdown 2025 to 2026

Function	FTE	2025	FTE	2026
Total Wages & oncosts	98.8	\$11,357,000	106.3	\$12,223,000
Operating Budget allocation		\$10,113,000		\$10,799,600
Capital Budget allocation		\$1,244,000		\$1,423,500

Annual salary increases are still to be finalised as the Council's Employment Agreement is being renegotiated for the new term post 30 June 2025. Employee on-costs increase proportionately in line with the salary increases for current employees and additional costs are incurred for new positions.



Payroll Tax and Workers Compensation percentages remain largely unchanged for the 2026 financial year however the government superannuation guarantee rate has been increased again by 0.5% (to 12.0%) by the Federal Government.

New positions proposed for inclusion in the 2026 Budget Estimates are as follows:

Table 16: New positions introduced 2025 to 2026

Position	Department	FTE
Team Leader	Works	1.0
Mechanic	Works	1.0
Administration Officer	Works	1.0
Compliance Officer	Development	1.0
Project Manager	Infrastructure	1.0
ERP Support	Corporate	2.4
WHS Officer	Corporate	1.0

#### **Borrowing Costs**

This expenditure item represents the present value movement associated with Council's liability to rehabilitate two landfill sites at Deloraine and Cluan.

#### **Depreciation**

Depreciation recognises the allocation of the value of an asset over its useful life. The depreciation charged on an annual basis is reflective of the services being provided to the community during the year. New and upgraded infrastructure capital expenditure has the effect of increasing the value of depreciation as to does the overall cost of materials and inputs increasing which requires assets to be revalued to reflect current costs of these assets. Substantial new and upgraded projects such as the Deloraine Squash Courts, Deloraine Racecourse Precinct and the Westbury Works Depot have the effect of increasing depreciation. Asset classes are revalued on an alternating basis every three years. This will keep asset values current and reflect movement in the cost of constructing assets over time. The 2025 year has also been impacted by the write-down of assets associated with the Cluan Waste Facility that is scheduled for closure on 30 June 2025.



#### Other Expenditure

Community incentive grants have been increased to \$150,000 in accordance with the recent Council decision in April 2025 to approve a revision to Policy No. 82: Community Grants and Sponsorship Fund. This amount also includes event grants, school awards, community organisation regulatory fee refunds and representative sporting grants. Also included in other expenditure is external audit fees paid to the State Government of \$60,000.

#### Long Term Financial Plan

Council's Long Term Financial Plan (LTFP) has been updated for the period 2026 to 2035 to help assess the long term impact of decisions made in the operating budget. The LTFP demonstrates how Council's operating position is very much dependant on external revenue sources being Federal Finance Assistance Grants, TasWater distributions and interest revenue. Cash reserves are also impacted by the level of capital works undertaken and the subsequent levels of interest income. The Financial Management Strategy requires Council to manage its LTFP to retain an underlying surplus after excluding capital income and expenditure. On this basis a real increase (i.e. above inflation) of 1.2% is provided for in the Budget Estimates and LTFP for 2026. Similar increases have been identified for inclusion for financial years 2027-2030 to prepare for increased depreciation charges as new infrastructure is delivered for the community. The need for such increases will be thoroughly assessed in those respective years. These increases are included to ensure Council does not run at a loss over the ten year period. The LTFP is updated annually to review estimates for the ten year period and ensure they are current. The LTFP is prepared on the basis that one off project expenditure returns from the 2026 level (\$1,818,500) to an average of \$900,000 in future years. The LTFP summary is provided as Attachment 1.

The LTFP provides long term projections, a summary of significant financial information is provided in Tables 17 to 19.

Table 17: LTFP Underlying surplus / (deficit) projections 2026 to 2035 ('\$000)

2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
(370)	(340)	(466)	(318)	(138)	(102)	(39)	53	163	304

Table 18: LTFP Cash & investment projections 2026 to 2035 ('\$000)

2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
18,786	12,812	9,258	10,026	9,995	7,385	9,574	11,093	13,112	15,211

<sup>\*</sup>Note the gross cash & investment balance does not take into account Council liabilities

Table 19: LTFP Capital works expenditure projections (excl. subdivisions) 2026 to 2035 ('\$000)

2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
20,199	24,662	13,034	9,406	10,447	9,262	8,424	9,249	8,922	9,045



#### **Summary**

The 2026 Budget Estimates are expected to see Meander Valley maintain service levels while retaining a comparatively low general rate for Tasmanian Local Government. The operating budget, rates resolution and long term financial plan for 2026 will provide for the continuation of many essential services for the community. While the operating budget presents an operating loss for 2026, due to the high value of one off and non-recurrent projects, general rate increases above inflation may be required in future financial years to maintain the Long Term Financial Plan in a sustainable position. It is important to note that we have been able to maintain costs attributable to waste management at the same levels as 2025, due primarily to more efficient processing of recycling. Council will encounter challenges in coming years to return to operating surplus such as the additional cost of new infrastructure developments, Council's reliance on external funding sources such as TasWater distributions, interest income and any downward pressure on Financial Assistance Grants.

The operating budget, long term financial plan and capital works program have been prepared after presenting information to Councillors and discussions held at the May Council Workshop.

A summary of the rating recommendation is provided in Table 20.

Table 20: Recommended rates & charges comparison 2025 to 2026

	Budget 2025	Budget 2026	Rates & Charges 2026
General Rates: Variable rates for each property Land Use Class (LUC)	\$13,319,500	\$14,146,500	\$285 minimum rate, 4.644 cents in the \$ for all other LUC's
Fire Levy: Launceston Permanent Brigade	\$853,000	\$867,500	1.1 cents in \$ \$50 minimum
Fire Levy: Volunteer Brigade Districts	\$286,000	\$300,000	0.297 cents in \$ \$50 minimum
Fire Levy: General Land	\$292,900	\$319,000	0.228 cents in \$ \$50 minimum
Fire Levy Total	\$1,431,900	\$1,486,500	
Waste Management Infrastructure Contribution	\$707,700	\$712,000	\$183
Waste Kerbside Collection 80, 140 & 240 Litre	\$3,326,300	\$3,417,200	\$441, \$467, \$540
Waste Management Service Charges Total	\$4,034,000	\$4,129,200	
Total Rate Revenue (Consolidated Operating Statement)	\$18,785,400	\$19,762,200	



#### **Attachments**

- 1. Long Term Financial Plan Summary
- 2. Operating Statement by Function
- 3. One Off Specific Projects & Programs



#### MEANDER VALLEY COUNCIL Long Term Financial Plan 2026

Statement of Comprehensive Income	Anticipated 2024-25 \$'000	Budget 2025-26 \$'000	Estimate 2026-27 \$'000	Estimate 2027-28 \$'000	Estimate 2028-29 \$'000	Estimate 2029-30 \$'000	Estimate 2030-31 \$'000	Estimate 2031-32 \$'000	Estimate 2032-33 \$'000	Estimate 2033-34 \$'000	Estimate 2034-35 \$'000
Operating Revenue											
General Rate Revenue	13,388	14,147	14,429	14,718	15,012	15,313	15,466	15,620	15,777	15,934	16,094
Waste Management Service Charges	4,071	4,129	4,129	4,129	4,129	4,129	4,129	4,129	4,129	4,129	4,129
Fire Levy	1,443	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487
Fees & User Charges	1,668	1,789	1,789	1,789	1,789	1,789	1,789	1,789	1,789	1,789	1,789
Contributions & Donations	237	226	226	226	226	226	226	226	226	226	226
Interest	1,545	1,120	696	487	425	394	342	334	356	417	488
Operating Grants	5,837	6,196	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834	5,834
Other Revenue	860	801	683	683	683	683	683	683	683	683	683
Total Operating Revenue	29,048	29,895	29,273	29,352	29,585	29,853	29,955	30,101	30,280	30,499	30,729
Operating Expenditure											
Employee Expenses	8,279	9,588	9,588	9,588	9,588	9,588	9,588	9,588	9,588	9,588	9,588
Materials & Contractors Expenses	9,634	10,117	10,117	10,117	10,117	10,117	10,117	10,117	10,117	10,117	10,117
Added Maintenance Estimate: AM Plans	-	-	176	223	238	263	288	314	339	384	411
Depreciation	7,701	6,867	6,978	7,137	7,206	7,270	7,341	7,398	7,460	7,524	7,585
Unwinding Tip Provision	50	50	30	30	30	30	-	-	-	-	-
Payments to Government Authorities	1,443	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487	1,487
One off Non-Recurrent	1,336	1,818	900	900	900	900	900	900	900	900	900
Other Payments	291	337	337	337	337	337	337	337	337	337	337
Total Operating Expenditure	28,734	30,264	29,613	29,818	29,902	29,992	30,057	30,141	30,227	30,336	30,425
Underlying Surplus/(Deficit)	314	(370)	(340)	(466)	(318)	(138)	(102)	(39)	53	163	304
Non-Operating Items											
Subdivisions Taken Over	1,327	1,327	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386
Profit/(Loss) on Disposal of Assets	-	1,170	-	1,000	-	-	-	-	-	-	-
Capital Grants & Contributions	5,009	5,853	10,514	1,749	1,749	1,749	1,749	1,749	1,749	1,749	1,749
Comprehensive Result	6,650	7,981	11,560	3,668	2,817	2,996	3,032	3,095	3,188	3,298	3,439
Add											
Depreciation	7,701	6,867	6,978	7,137	7,206	7,270	7,341	7,398	7,460	7,524	7,585
Cost of Asset Sales	-	390	-	-	-	-	-	-	-	-	-
Less											
New Asset Expenditure (incl.subdivisions)	10,747	10,384	13,350	5,452	2,715	4,901	3,406	3,406	3,892	3,656	3,656
Asset Renewal/Replacement Expenditure	4,896	9,815	11,312	7,582	6,691	5,546	5,856	5,018	5,357	5,266	5,389
Accrual Non-Cash Adjustments	(170)	(170)	(150)	(150)	(150)	(150)	(120)	(120)	(120)	(120)	(120)
Tip Rehabilitation Payments	-	1,000	-	1,475	-	-	3,841	-	-	-	-
Cash Surplus/(Deficit)	(1,122)	(5,791)	(5,973)	(3,554)	767	(30)	(2,610)	2,189	1,519	2,019	2,099
Opening Cash Balance	25,699	24,577	18,786	12,812	9,258	10,026	9,995	7,385	9,574	11,093	13,112
Closing Cash Balance	24,577	18,786	12,812	9,258	10,026	9,995	7,385	9,574	11,093	13,112	15,211
Rate increase above inflation required	1.00%	2.00%	1.00%	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%

#### Comment regarding basis of preparation:

<sup>\*</sup> There is an expectation of Waste Management costs increasing, the State waste levy increasing. The cost to property owners will be increased accordingly when changes are know.

<sup>\*</sup> Asset classes are revalued on a three year basis in a staggered manner. There has been no revaluation change reflected on the basis that incremenmtal changes will reflect inflation.

<sup>\*</sup> The amount of one off and non-recurrent operating expenditure projects vary each year and will be updated when annual values are known.

#### 2025-26 Budget Estimates

		Anticipated		
	Budget	Actual	Budget	
Consolidated Operating Statement	2024-25	2024-25	2025-26	
Operating Revenue				2025 to 202
Rate Revenue	18,785,400	18,901,300	19,762,200	976,800
Fees & User Charges	1,661,800	1,668,200	1,789,400	127,600
Contributions	245,500	236,500	225,500	(20,000)
Interest	1,273,800	1,544,700	1,120,200	(153,600)
Grants & Subsidies	5,940,793	5,837,300	6,196,200	255,407
Other Revenue	814,400	860,000	801,000	
Total Operating Revenue	28,721,693	29,048,000	29,894,500	1,172,807
Operating Expenditure				
Departments				
Governance & Community	2,881,017	2,656,400	3,020,600	139,583
Corporate Services	3,165,900	2,937,700	3,535,700	369,800
Infrastructure Services	6,321,600	5,443,100	6,241,200	(80,400)
Development & Regulatory Services	2,924,100	2,564,200	2,903,800	(20,300)
Works	5,151,100	5,647,700	5,821,900	670,800
Maintenance & Working Expenses	20,443,717	19,249,100	21,523,200	1,079,483
Borrowing Costs	50,000	50,000	50,000	-
Depreciation	6,632,700	7,701,000	6,867,400	234,700
Payments to Government Authorities	1,431,900	1,443,000	1,486,500	54,600
Administration Allocated	-	-	-	-
Other Expenses	289,653	291,000	337,000	47,347
Total Operating Expenditure	28,847,970	28,734,100	30,264,100	1,416,131
Underlying Surplus/(Deficit)	(126,277)	313,900	(369,600)	
Removed Net Actual One Off Expenditure	1,713,000	1,366,300	1,818,500	
Added Long Term Financial Plan One Off Allocation	(800,000)	(800,000)	(900,000)	
Estimated Recurring Surplus/(Deficit)	786,723	880,200	548,900	
Capital Items	1 244 000	1 227 000	1 227 000	
Subdivision Contributions	1,344,000	1,327,000	1,327,000	
Capital Contributions	-	-	-	
Disaster Recovery Funding	- 1,126,500	- 1,136,600	- 1,398,900	
Capital Roads to Recovery Funding Capital Grants	5,756,400	3,872,300	4,453,700	
Sale of Assets	1,170,500	-	1,170,500	
Total Capital Items	9,397,400	6,335,900	8,350,100	
Cash Reconciliation				
Opening Cash Balance	23,038,776	25,699,200	24,577,100	
Surplus, Non-Cash Items & Rehabilitation	15,089,324	13,193,800	13,080,399	
Capital Asset Expenditure	(18,747,619)	(14,315,900)	(18,871,800)	
Closing Cash Balance	19,380,481	24,577,100	18,785,700	

2025 to 2026 V	ariance
976,800	5.20%
127,600	7.68%
(20,000)	-8.15%
(153,600)	-12.06%
255,407	4.30%
	0.00%
1,172,807	4.08%
139,583	4.84%
139,583 369,800	4.84% 11.68%
369,800	11.68%
369,800 (80,400)	11.68% -1.27%
369,800 (80,400) (20,300)	11.68% -1.27% -0.69%
369,800 (80,400) (20,300) 670,800	11.68% -1.27% -0.69% 13.02%

3.81%

16.35%

4.91%

General Administration	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Function Summary			
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges	170,000	190,000	190,000
Contributions	-	-	-
Interest	-	-	-
Grants & Subsidies	-	-	-
Other Revenue	-	-	-
Total Operating Revenue	170,000	190,000	190,000
Operating Expenditure			
Departments	4 072 046	1 100 700	1 202 402
Governance & Community	1,273,246 3,114,400	1,192,700 2,884,300	1,289,400 3,476,900
Corporate Services Infrastructure Services	423,901	363,000	334,400
Development & Regulatory Services	146,400	152,300	142,800
Works	1,900	6,600	2,000
Maintenance & Working Expenses	4,959,847	4,598,900	5,245,500
Interest on Loans	-	-	-
Depreciation	218,300	238,800	259,400
Payments to Government Authorities	-	-	-
Administration Allocated	(106,000)	(101,900)	(108,600)
Other Payments	55,000	58,000	60,000
Total Operating Expenditure	5,127,147	4,793,800	5,456,300
Operating Surplus/(Deficit)	(4,957,147)	(4,603,800)	(5,266,300)
Add			
Depreciation	218,300	238,800	259,400
Loan Funds	-	-	-
Asset Sales	-	-	-
Accrual Non-Cash Adjustments	-	-	-
Less			
Asset Expenditure	679,202	562,400	1,209,000
Loan Principal	-	-	-
Profit (Loss) on Disposal of Fixed Assets	-	-	-
Cash Surplus/(Deficit)	(5,418,049)	(4,927,400)	(6,215,900)

	•	г		<b>L</b>
		Anticipated		
	Budget	Actual	Budget	
General Administration	2024-25	2024-25	2025-26	
Administration				
Operating Revenue				
Rate Revenue				
Fees & User Charges	170,000	190,000	190,000	
Contributions	-	-	-	
Interest	-	-	-	
Grants & Subsidies	_	-	-	
Other Revenue	_	-	-	
Total Operating Revenue	170,000	190,000	190,000	•
_				
Operating Expenditure				
Departments				
Governance & Community	1,273,246	1,192,700	1,289,400	
Corporate Services	3,114,400	2,884,300	3,476,900	
Infrastructure Services	423,901 146,400	363,000 152,300	334,400 142,800	. , ,
Development & Regulatory Services Works	1,900	6,600	2,000	557 Certificates
Maintenance & Working Expenses	4,959,847	4,598,900	5,245,500	
Interest on Loans	,,-	, ,	2, 2,222	
Depreciation	218,300	238,800	259,400	
Payments to Government Authorities	-,	,	22, 22	
Administration Allocated	(106,000)	(101,900)	(108,600)	
Other Payments	55,000	58,000	60,000	
Total Operating Expenditure	5,127,147	4,793,800	5,456,300	
Operating Surplus/(Deficit)	(4,957,147)	(4,603,800)	(5,266,300)	
Add				
Depreciation	218,300	238,800	259,400	
Loan Funds	210,300	230,000	255,400	
Asset Sales	_	_	_	
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	679,202	562,400	1,209,000	
	0/9,202	362,400	1,209,000	
Loan Principal  Profit (Loss) on Disposal of Fixed Assets				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(5,418,049)	(4,927,400)	(6,215,900)	

	Anticipated			
	Budget	Actual	Budget	
Roads, Streets & Bridges	2024-25	2024-25	2025-26	
Function Summary				
Operating Revenue				
Rate Revenue	-	-	-	
Fees & User Charges	50,900	50,900	50,900	
Contributions	896,000	889,000	889,000	
Interest	-	-	-	
Grants & Subsidies	5,125,600	5,317,200	5,963,800	
Other Revenue	-	-	-	
Total Operating Revenue	6,072,500	6,257,100	6,903,700	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	105,000	81,000	109,500	
Development & Regulatory Services	-	-	-	
Works	2,865,300	3,287,600	3,150,200	
Maintenance & Working Expenses	2,970,300	3,368,600	3,259,700	
Interest on Loans	-	-	-	
Depreciation	3,649,800	3,749,400	3,822,600	
Payments to Government Authorities	-	-	-	
Administration Allocated	-	-	-	
Other Payments	120,000	120,000	120,000	
Total Operating Expenditure	6,740,100	7,238,000	7,202,300	
Operating Surplus/(Deficit)	(667,600)	(980,900)	(298,600)	
Add				
Depreciation	3,649,800	3,749,400	3,822,600	
Loan Funds	-	-	-	
Asset Sales	-	-	-	
Accrual Non-Cash Adjustments	(896,000)	(889,000)	(889,000)	
Less				
Asset Expenditure	6,100,647	3,732,400	6,497,700	
Loan Principal	-	-	-	
Profit (Loss) on Disposal of Fixed Assets	(120,000)	(120,000)	(120,000)	
Cash Surplus/(Deficit)	(3,894,447)	(1,732,900)	(3,742,700)	

	J	Anticipated		Ì
	Budget	Actual	Budget	
Roads, Streets & Bridges	2024-25	2024-25	2025-26	
Roads & Streets	]			
Operating Revenue	-			
Rate Revenue				
Fees & User Charges	50,900	50,900	50,900	
Contributions	896,000	889,000	889,000	Subdivisions taken ove
Interest	4.650.000	4.040.600	F 400 000	
Grants & Subsidies	4,658,800	4,848,600	5,498,900	FAGs & Capital Grants
Other Revenue		5 700 500	6 420 000	
Total Operating Revenue	5,605,700	5,788,500	6,438,800	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services	-	-	-	
Works	2,865,300	3,287,600	3,150,200	
Maintenance & Working Expenses	2,865,300	3,287,600	3,150,200	
Interest on Loans				
Depreciation	3,129,400	3,199,000	3,267,600	
Payments to Government Authorities				
Administration Allocated				
Other Payments	120,000	120,000	120,000	Asset disposal write off
<b>Total Operating Expenditure</b>	6,114,700	6,606,600	6,537,800	
Operating Surplus/(Deficit)	(509,000)	(818,100)	(99,000)	
Add				
Depreciation	3,129,400	3,199,000	3,267,600	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments	(896,000)	(889,000)	(889,000)	Subdivisions taken over
Less				
Asset Expenditure	5,591,325	3,597,800	5,907,700	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets	(120,000)	(120,000)	(120,000)	
Cash Surplus/(Deficit)	(3,746,925)	(1,985,900)	(3,508,100)	1

Roads, Streets & Bridges	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Bridges				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest Grants & Subsidies	466,800	468,600	464,900	FAGs & Capital Grants
Other Revenue	400,000	400,000	404,500	rads & Capital Grants
Total Operating Revenue	466,800	468,600	464,900	
		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	105,000	81,000	109,500	
Development & Regulatory Services	-	-	-	
Works Maintenance & Working Expanses	105,000	81,000	109,500	
Maintenance & Working Expenses Interest on Loans	103,000	81,000	109,500	
Depreciation Depreciation	520,400	550,400	555,000	
Payments to Government Authorities	2_3, 323	223,133	555,555	
Administration Allocated				
Other Payments	-	-	-	
Total Operating Expenditure	625,400	631,400	664,500	
Operating Surplus/(Deficit)	(158,600)	(162,800)	(199,600)	
Add				
Depreciation	520,400	550,400	555,000	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	509,322	134,600	590,000	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets	-	-	-	
Cash Surplus/(Deficit)	(147,522)	253,000	(234,600)	

	Budget	Anticipated Actual	Budget
Health, Community & Welfare	2024-25	2024-25	2025-26
Function Summary	2024-23	2024-23	2023-20
Tunction Summary			
Operating Revenue			
Rate Revenue	5,465,900	5,513,800	5,615,700
Fees & User Charges	633,500	637,700	728,200
Contributions	503,000	464,000	463,000
Interest	-	-	-
Grants & Subsidies	243,693	233,700	360,000
Other Revenue	99,600	125,100	103,600
Total Operating Revenue	6,945,693	6,974,300	7,270,500
	0,0 .0,000	0,01.1,000	.,_, ,,,,,,
Operating Expenditure			
Departments			
Governance & Community Corporate Services	1,571,270 -	1,427,800 -	1,690,000 -
Infrastructure Services	4,527,099	3,711,500	4,360,600
Development & Regulatory Services	973,700	738,300	844,800
Works	1,392,800	1,408,800	1,560,100
Maintenance & Working Expenses	8,464,869	7,286,400	8,455,500
Interest on Loans	50,000	50,000	50,000
Depreciation	1,463,000	2,296,200	1,172,800
Payments to Government Authorities Administration Allocated	1,431,900 105,600	1,443,000 101,900	1,486,500
	•		108,200
Other Payments	114,653 11,630,022	113,000	157,000
Total Operating Expenditure		11,290,500	11,430,000
Operating Surplus/(Deficit)	(4,684,329)	(4,316,200)	(4,159,500)
Add			
Depreciation	1,463,000	2,296,200	1,172,800
Loan Funds	-	-	-
Asset Sales	-	-	-
Accrual Non-Cash Adjustments	(428,000)	(388,000)	(388,000)
Less			
Asset Expenditure	3,753,168	1,510,900	3,449,900
Loan Principal	-	-	-
Profit (Loss) on Disposal of Fixed Assets	-	-	-
Cash Surplus/(Deficit)	(7,402,497)	(3,918,900)	(6,824,600)

	Budget	Anticipated Actual	Budget
Health, Community & Welfare	2024-25	2024-25	2025-26
Preventive Health			
Operating Revenue			
Rate Revenue			
Fees & User Charges	45,200	38,000	39,300
Contributions			
Interest			
Grants & Subsidies			
Other Revenue	-	-	-
Total Operating Revenue	45,200	38,000	39,300
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services Infrastructure Services	- -	-	- -
Development & Regulatory Services	365,000	192,400	290,800
Works		-	-
Maintenance & Working Expenses	365,000	192,400	290,800
Interest on Loans			
Depreciation	3,000	20,100	15,700
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	368,000	212,500	306,500
Operating Surplus/(Deficit)	(322,800)	(174,500)	(267,200)
Add			
Depreciation	3,000	20,100	15,700
Loan Funds			
Asset Sales		-	
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	-	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(319,800)	(154,400)	(251,500)

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Animal Control			
Operating Revenue			
Rate Revenue			
Fees & User Charges	115,900	130,000	125,000
Contributions			
Interest			
Grants & Subsidies			
Other Revenue	-	-	-
Total Operating Revenue	115,900	130,000	125,000
Operating Expenditure			
Departments			
Governance & Community Corporate Services	-	-	-
Infrastructure Services	-	-	-
Development & Regulatory Services	348,600	275,100	339,300
Works	26,700	25,899	37,900
Maintenance & Working Expenses Interest on Loans	375,300	300,999	377,200
	9,100	6,700	9,200
Depreciation Payments to Government Authorities	9,100	0,700	9,200
Administration Allocated			
Other Payments			
Total Operating Expenditure	384,400	307,699	386,400
Operating Surplus/(Deficit)	(268,500)	(177,699)	(261,400)
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Add	0.400	6.700	0.000
Depreciation	9,100	6,700	9,200
Loan Funds Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	80,000	21,800	48,700
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(339,400)	(192,799)	(300,900)

		Anticipated		ì
	Budget	Actual	Budget	
Health, Community & Welfare	2024-25	2024-25	2025-26	
Fire Protection				
Operating Revenue				
Rate Revenue	1,431,900	1,443,000	1,486,500	
Fees & User Charges	3,000	2,000	2,000	
Contributions				
Interest				
Grants & Subsidies				
Other Revenue	57,300	57,700	59,500	
Total Operating Revenue	1,492,200	1,502,700	1,548,000	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	-	-	-	
Infrastructure Services	2,400	3,400	3,500	Fire hazard control
Development & Regulatory Services Works	370,500	401,100	409,300	Roadside vegetation
Maintenance & Working Expenses	372,900	404,500	412,800	1
Interest on Loans				
Depreciation				
Payments to Government Authorities	1,431,900	1,443,000	1,486,500	
Administration Allocated	57,300	57,700	59,500	
Other Payments				
Total Operating Expenditure	1,862,100	1,905,200	1,958,800	1
Operating Surplus/(Deficit)	(369,900)	(402,500)	(410,800)	
Add				
Depreciation				
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure				
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(369,900)	(402,500)	(410,800)	1

		Anticipated	<b>D</b> 1 1
Health, Community & Welfare	Budget 2024-25	Actual 2024-25	Budget 2025-26
Cemeteries			
Operating Revenue			
Rate Revenue			
Fees & User Charges	32,100	26,000	26,900
Contributions			
Interest			
Grants & Subsidies			
Other Revenue			
Total Operating Revenue	32,100	26,000	26,900
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	-	-	_
Infrastructure Services Development & Regulatory Services	-	-	-
Works	73,500	55,500	65,600
Maintenance & Working Expenses	73,500	55,500	65,600
Interest on Loans			
Depreciation	7,300	6,800	7,500
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	80,800	62,300	73,100
Operating Surplus/(Deficit)	(48,700)	(36,300)	(46,200)
Add			
Depreciation	7,300	6,800	7,500
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	106,000	46,700	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(147,400)	(76,200)	(38,700)

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Community Amenities				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions	-	-	-	
Interest				
Grants & Subsidies	_	-	-	
Other Revenue				
Total Operating Revenue			-	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	-	-	_	
Development & Regulatory Services	-	-	-	
Works	342,700	360,700	439,000	Public toilets
Maintenance & Working Expenses	342,700	360,700	439,000	
Interest on Loans				
Depreciation	50,200	34,100	38,500	
Payments to Government Authorities				
Administration Allocated				
Other Payments —				
Total Operating Expenditure	392,900	394,800	477,500	
Operating Surplus/(Deficit)	(392,900)	(394,800)	(477,500)	
Add				
Depreciation	50,200	34,100	38,500	
Loan Funds	,	,	,	
Asset Sales				
Accrual Non-Cash Adjustments				
·				
Less	420 F0C	240 500	276 100	
Asset Expenditure	420,586	248,500	376,100	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit) =	(763,286)	(609,200)	(815,100)	

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Street Lighting			
Operating Revenue			
Rate Revenue			
Fees & User Charges			
Contributions	-	-	-
Interest			
Grants & Subsidies			
Other Revenue	400	400	400
Total Operating Revenue	400	400	400
Operating Expenditure			
Departments			
Governance & Community Corporate Services	-	-	-
Infrastructure Services	261,999	265,798	278,199
Development & Regulatory Services	-	-	-
Works	-	- 265 700	-
Maintenance & Working Expenses	261,999	265,798	278,199
Interest on Loans	20.100	20,000	20,000
Depreciation	39,100	39,000	39,000
Payments to Government Authorities Administration Allocated			
Other Payments			
Total Operating Expenditure	301,099	304,798	317,199
Operating Surplus/(Deficit)	(300,699)	(304,398)	(316,799)
Operating Surplus/ (Dentity)	(300,033)	(304,330)	(310,133)
Add			
Depreciation	39,100	39,000	39,000
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	-	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(261,599)	(265,398)	(277,799)

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Area Promotion				
Operating Revenue				
Rate Revenue				
Fees & User Charges	127,300	126,700	130,500	
Contributions	-	-	-	
Interest	-	-	-	
Grants & Subsidies	-	-	-	
Other Revenue	41,400	42,000	43,200	
Total Operating Revenue	168,700	168,700	173,700	
Operating Expenditure				
Departments Governance & Community	490,100	496,800	661,500	
Corporate Services Infrastructure Services Development & Regulatory Services	54,000 -	20,300 -	52,600 -	
Works	7,600	7,300	7,700	
Maintenance & Working Expenses	551,700	524,400	721,800	1
Interest on Loans				
Depreciation	25,900	28,900	29,300	
Payments to Government Authorities Administration Allocated				
Other Payments	5,000	5,000	5,000	In kind support
Total Operating Expenditure	582,600	558,300	756,100	
Operating Surplus/(Deficit)	(413,900)	(389,600)	(582,400)	
Add				
Depreciation	25,900	28,900	29,300	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	40,000	8,100	72,900	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(428,000)	(368,800)	(626,000)	1

### 2025-26 Budget Estimates

		Anticipated	
	Budget	Actual	Budget
Health, Community & Welfare	2024-25	2024-25	2025-26
Emergency Services			
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges	-	-	-
Contributions	-	-	-
Interest	-	-	-
Grants & Subsidies	-	-	300,000
Other Revenue	-	-	-
Total Operating Revenue	-	-	300,000
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	26,000	29,300	- 30,100
Infrastructure Services Development & Regulatory Services	20,000	29,300	50,100
Works	-	-	-
Maintenance & Working Expenses	26,000	29,300	30,100
Interest on Loans			
Depreciation	-	-	-
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	26,000	29,300	30,100
Operating Surplus/(Deficit)	(26,000)	(29,300)	269,900
Add			
Depreciation	-	-	-
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	20,000	44,900	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(46,000)	(74,200)	269,900

Flood reimbursement & Grant

	Budget	Anticipated Actual	Budget	]
Health, Community & Welfare	2024-25	2024-25	2025-26	
Economic Development				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest				
Grants & Subsidies	50,400	90,400	-	Shorts Walks grant programs
Other Revenue				
Total Operating Revenue	50,400	90,400	-	
Operating Expenditure				
Departments				
Governance & Community Corporate Services	412,667 -	328,200 -	425,000 -	
Infrastructure Services	409,300	156,500	23,000	
Development & Regulatory Services	1,700	- 1,700	- 1,800	
Works Maintenance & Working Expenses	823,667	486,400	449,800	
Interest on Loans	023,007	100,100	113,000	
Depreciation	-	_	-	
Payments to Government Authorities				
Administration Allocated				
Other Payments	2,000	-	2,000	
Total Operating Expenditure	825,667	486,400	451,800	1
Operating Surplus/(Deficit)	(775,267)	(396,000)	(451,800)	
Add				
Depreciation	-	-	-	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	-	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(775,267)	(396,000)	(451,800)	

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Household Waste	•			
Operating Revenue	-			
Rate Revenue	4,034,000	4,070,800	4,129,200	
Fees & User Charges	310,000	315,000	404,500	
Contributions		-		
Interest				
Grants & Subsidies	120,000	115,000	60,000	
Other Revenue				
Total Operating Revenue	4,464,000	4,500,800	4,593,700	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	3,756,900	3,221,301	3,960,401	
Development & Regulatory Services	-	-	-	
Works	1,300	6,400	2,500	
Maintenance & Working Expenses	3,758,200	3,227,701	3,962,901	
Borrowing Costs	50,000	50,000	50,000	Tip rehab provision mvmt
Depreciation	867,800	1,665,500	529,100	Tips & Transfer Station as
Payments to Government Authorities				
Administration Allocated	48,300	44,200	48,700	
Other Payments				
Total Operating Expenditure	4,724,300	4,987,401	4,590,701	
Operating Surplus/(Deficit)	(260,300)	(486,601)	2,999	
Add				
Depreciation	867,800	1,665,500	529,100	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments	50,000	50,000	50,000	
Less				
Asset Expenditure	1,591,240	598,900	1,842,800	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(933,740)	629,999	(1,260,701)	

Non-Household Waste  Operating Revenue Rate Revenue Fees & User Charges Contributions Interest Grants & Subsidies Other Revenue Total Operating Revenue  Total Operating Expenditure Departments Governance & Community Corporate Services Infrastructure Services Sworks Works Works Works Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments Total Operating Expenditure  358,200 350,700 379,600  Street Bins Total Operating Expenditure Operating Expenditure 358,200 350,700 379,600  Add Operating Surplus/(Deficit) 358,200 350,700 379,600  Add Loan Funds Asset Sales Accrual Non-Cash Adjustments Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets Cash Surplus/(Deficit) (358,200) (350,700) (379,600)	Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Rate Revenue Fees & User Charges Contributions Interest Grants & Subsidies Other Revenue  Total Operating Revenue  Departments Governance & Community Corporate Services Infrastructure Services Development & Regulatory Services Works Works Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments Total Operating Expenditure  358,200 350,700 379,600  Add Depreciation Operating Surplus/(Deficit) 358,200 350,700 379,600  Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Non-Household Waste				
Fees & User Charges Contributions Interest Grants & Subsidies Other Revenue Total Operating Revenue  Departments Governance & Community Corporate Services Infrastructure Serv	Operating Revenue				
Contributions Interest Grants & Subsidies Other Revenue Total Operating Revenue	Rate Revenue				
Interest Grants & Subsidies Other Revenue Total Operating Revenue   Operating Expenditure  Departments Governance & Community Corporate Services Infrastructure Services Development & Regulatory Services Works Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments Total Operating Expenditure  Operating Surplus/(Deficit)  Add Depreciation	Fees & User Charges				
Grants & Subsidies Other Revenue  Total Operating Revenue	Contributions				
Operating Expenditure  Departments Governance & Community Corporate Services Infrastructure Services Opevelopment & Regulatory Services Works Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation Operating Surplus/(Deficit)  Add Depreciation Coperating Surplus/(Deficit)  Add Depreciation Coperating Surplus/(Deficit)  Coperatin	Interest				
Total Operating Revenue	Grants & Subsidies				
Operating Expenditure  Departments Governance & Community Corporate Services Infrastructure Services Infrastructure Services Development & Regulatory Services Works Works 358,200 350,700 379,600  Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation Corporate Services Sasset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	_				
Departments Governance & Community Corporate Services Infrastructure Services Development & Regulatory Services Works Works 358,200 350,700 379,600  Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure  Operating Surplus/(Deficit)  Add Depreciation	Total Operating Revenue	-	-	-	
Departments Governance & Community Corporate Services Infrastructure Services Development & Regulatory Services Works Works 358,200 350,700 379,600  Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure  Operating Surplus/(Deficit)  Add Depreciation	Operating Expenditure				
Governance & Community Corporate Services Infrastructure Services Development & Regulatory Services Works 358,200 350,700 379,600  Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure  Operating Surplus/(Deficit)  Add Depreciation   Coperating Surplus/(Deficit)  Add Deprecia					
Infrastructure Services Development & Regulatory Services Works  Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation		-	-	-	
Development & Regulatory Services Works  Maintenance & Working Expenses Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation  Depreciation  Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	•	-	-	-	
Works  Maintenance & Working Expenses  Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets		-	-	-	
Interest on Loans Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets		358,200	350,700	379,600	Street Bins
Depreciation Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure 358,200 350,700 379,600  Operating Surplus/(Deficit) (358,200) (350,700)  Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Maintenance & Working Expenses	358,200	350,700	379,600	
Payments to Government Authorities Administration Allocated Other Payments  Total Operating Expenditure 358,200 350,700 379,600  Operating Surplus/(Deficit) (358,200) (350,700)  Add  Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Interest on Loans				
Administration Allocated Other Payments  Total Operating Expenditure Operating Surplus/(Deficit)  Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Depreciation	-	-	-	
Other Payments  Total Operating Expenditure  Operating Surplus/(Deficit)  Add  Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less  Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Payments to Government Authorities				
Total Operating Expenditure  358,200 350,700 379,600  Operating Surplus/(Deficit) (358,200) (350,700) (379,600)  Add  Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Administration Allocated				
Operating Surplus/(Deficit)  Add  Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Other Payments				
Add Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Total Operating Expenditure	358,200	350,700	379,600	
Depreciation Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Operating Surplus/(Deficit) =	(358,200)	(350,700)	(379,600)	
Loan Funds Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Add				
Asset Sales Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets	Depreciation	-	-	-	
Accrual Non-Cash Adjustments  Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets					
Less Asset Expenditure Loan Principal Profit (Loss) on Disposal of Fixed Assets					
Asset Expenditure  Loan Principal  Profit (Loss) on Disposal of Fixed Assets	Accrual Non-Cash Adjustments				
Loan Principal Profit (Loss) on Disposal of Fixed Assets	Less				
Profit (Loss) on Disposal of Fixed Assets	Asset Expenditure				
	Loan Principal				
Cash Surplus/(Deficit) (358,200) (350,700) (379,600)	Profit (Loss) on Disposal of Fixed Assets				
	Cash Surplus/(Deficit)	(358,200)	(350,700)	(379,600)	

		Anticipated		1
	Budget	Actual	Budget	
Health, Community & Welfare	2024-25	2024-25	2025-26	
Stormwater Drainage				
Operating Revenue				
Rate Revenue				
Fees & User Charges	-	-		
Contributions	478,000	438,000	438,000	Subdivisions taken over
Interest				
Grants & Subsidies	-	-	-	
Other Revenue	-	-	1	
Total Operating Revenue	478,000	438,000	438,000	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	- 5,400	8,400	- 5,500	
Development & Regulatory Services	-	-	-	
Works	171,000	162,500	175,900	
Maintenance & Working Expenses	176,400	170,900	181,400	
Interest on Loans				
Depreciation	428,500	455,100	464,500	
Payments to Government Authorities				
Administration Allocated				
Other Payments				
Total Operating Expenditure	604,900	626,000	645,900	
Operating Surplus/(Deficit)	(126,900)	(188,000)	(207,900)	
Depreciation	428,500	455,100	464,500	
Loan Funds	•	,	·	
Asset Sales				
Accrual Non-Cash Adjustments	(478,000)	(438,000)	(438,000)	Subdivision contributions
Less				
Asset Expenditure	1,495,342	542,000	1,109,400	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(1,671,742)	(712,900)	(1,290,800)	

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Environmental Protection			
Operating Revenue			
Rate Revenue			
Fees & User Charges			
Contributions	-	-	-
Interest			
Grants & Subsidies	-	-	-
Other Revenue			
Total Operating Revenue			-
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services Infrastructure Services	_	-	_
Development & Regulatory Services	257,700	267,400	211,200
Works	39,600	37,000	40,800
Maintenance & Working Expenses	297,300	304,400	252,000
Interest on Loans			
Depreciation	-	-	-
Payments to Government Authorities			
Administration Allocated			
Other Payments - Grants	=	-	-
Total Operating Expenditure	297,300	304,400	252,000
Operating Surplus/(Deficit)	(297,300)	(304,400)	(252,000)
Add			
Depreciation	-	-	-
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	-	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(297,300)	(304,400)	(252,000)

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Community Development			
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges	-	-	-
Contributions	-	-	-
Interest	-	-	-
Grants & Subsidies	73,293	28,300	-
Other Revenue	-	-	1
Total Operating Revenue	73,293	28,300	-
Operating Expenditure			
Departments			
Governance & Community	617,703	557,000	565,500
Corporate Services	- 13,500	0.000	10.900
Infrastructure Services	15,500	9,900	10,800
Development & Regulatory Services Works	-	-	-
Maintenance & Working Expenses	631,203	566,900	576,300
Interest on Loans			
Depreciation	24,000	25,100	25,100
Payments to Government Authorities			
Administration Allocated			
Other Payments - Community Grants	107,653	108,000	150,000
Total Operating Expenditure	762,856	700,000	751,400
Operating Surplus/(Deficit)	(689,563)	(671,700)	(751,400)
Add			
Depreciation	24,000	25,100	25,100
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	-	-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(665,563)	(646,600)	(726,300)

Health, Community & Welfare	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Families, Youth & Children				
Operating Revenue				
Rate Revenue				
Fees & User Charges	-	-	-	
Contributions				
Interest				
Grants & Subsidies	-	-	-	
Other Revenue				l
Total Operating Revenue	-	-	-	
Operating Expenditure				
Departments Governance & Community	22,800	23,300	10,000	Grant program
Corporate Services	-	-	-	Grant program
Infrastructure Services	-	-	-	
Development & Regulatory Services	-	-	-	
Works  Maintenance & Working Expenses	22,800	23,300	10,000	
Interest on Loans	22,000	23,300	10,000	
Depreciation	700	600	600	
Payments to Government Authorities	700	000	000	
Administration Allocated				
Other Payments				
Total Operating Expenditure	23,500	23,900	10,600	
Operating Surplus/(Deficit)	(23,500)	(23,900)	(10,600)	
= Add				1
Depreciation	700	600	600	
Loan Funds	700	000	000	
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	-	-	-	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(22,800)	(23,300)	(10,000)	
=	(22,000)	(25,500)	(10,000)	I

		Anticipated		
Health, Community & Welfare	Budget 2024-25	Actual 2024-25	Budget 2025-26	
Aged & Disabled				
Operating Revenue				
Rate Revenue	-	-	-	
Fees & User Charges	-	-	-	
Contributions	25,000	26,000	25,000	Special Committee contrib.
Interest	-	-	-	
Grants & Subsidies	-	-	-	
Other Revenue	500	25,000	500	
Total Operating Revenue	25,500	51,000	25,500	
Operating Expenditure				
Departments				
Governance & Community	28,000	22,500	28,000	Community car expenses
Corporate Services	-	-	-	
Infrastructure Services Development & Regulatory Services	<del>-</del>	-	- -	
Works	-	-	-	
Maintenance & Working Expenses	28,000	22,500	28,000	
Interest on Loans	-	-	-	
Depreciation	7,400	14,300	14,300	
Payments to Government Authorities				
Administration Allocated				
Other Payments	-	-	-	
Total Operating Expenditure	35,400	36,800	42,300	
Operating Surplus/(Deficit)	(9,900)	14,200	(16,800)	
Add				
Depreciation	7,400	14,300	14,300	
Loan Funds		· -		
Asset Sales		-		
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure		-		
Loan Principal		-		
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(2,500)	28,500	(2,500)	

Land Use Planning & Building	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Function Summary			
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges	647,000	611,500	632,900
Contributions	500	500	500
Interest	-	-	-
Grants & Subsidies	-	-	-
Other Revenue	12,000	6,000	6,000
Total Operating Revenue	659,500	618,000	639,400
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services Infrastructure Services	216,800	138,000	222,900
Development & Regulatory Services	1,813,900	1,683,500	1,926,100
Works		-	-
Maintenance & Working Expenses	2,030,700	1,821,500	2,149,000
Interest on Loans	-	-	-
Depreciation	4,300	35,500	-
Payments to Government Authorities	-	-	-
Administration Allocated	-	-	-
Other Payments	2 025 000	1 057 000	2 1 40 000
Total Operating Expenditure	2,035,000	1,857,000	2,149,000
Operating Surplus/(Deficit)	(1,375,500)	(1,239,000)	(1,509,600)
Add			
Depreciation	4,300	35,500	-
Loan Funds	-	-	-
Asset Sales	-	-	-
Accrual Non-Cash Adjustments	-	-	-
Less			
Asset Expenditure	-	-	-
Loan Principal	-	-	-
Profit (Loss) on Disposal of Fixed Assets	-	-	-
Cash Surplus/(Deficit)	(1,371,200)	(1,203,500)	(1,509,600)
	(1/31 1/200)	(1,200,000)	(1/303/000)

	_	Anticipated	
	Budget	Actual	Budget
Land Use Planning & Building	2024-25	2024-25	2025-26
Land Use Planning			
Operating Revenue			
Rate Revenue			
Fees & User Charges	341,600	315,000	326,000
Contributions			
Interest			
Grants & Subsidies			
Other Revenue	-	-	-
Total Operating Revenue	341,600	315,000	326,000
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	- 216,800	138,000	- 222,900
Infrastructure Services Development & Regulatory Services	1,265,700	1,183,200	1,317,400
Works	-	-	-
Maintenance & Working Expenses	1,482,500	1,321,200	1,540,300
Interest on Loans			
Depreciation	2,600	-	-
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	1,485,100	1,321,200	1,540,300
Operating Surplus/(Deficit)	(1,143,500)	(1,006,200)	(1,214,300)
Add			
Depreciation	2,600	-	-
Loan Funds			
Asset Sales	-	-	-
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure		-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(1,140,900)	(1,006,200)	(1,214,300)

Land Use Planning & Building	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Building Control			
Operating Revenue	•		
Rate Revenue			
Fees & User Charges	305,400	296,500	306,900
Contributions	500	500	500
Interest			
Grants & Subsidies			
Other Revenue	12,000 317,900	6,000 303,000	6,000
Total Operating Revenue	317,900	303,000	313,400
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	-	-	-
Infrastructure Services Development & Regulatory Services	548,200	500,300	608,700
Works	-	-	-
Maintenance & Working Expenses	548,200	500,300	608,700
Interest on Loans			
Depreciation	1,700	35,500	-
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	549,900	535,800	608,700
Operating Surplus/(Deficit)	(232,000)	(232,800)	(295,300)
Add			
Depreciation	1,700	35,500	_
Loan Funds	1,700	33,300	
Asset Sales			
Accrual Non-Cash Adjustments			
Accidal Non-Cash Adjustinents			
Less			
Asset Expenditure		-	-
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(230,300)	(197,300)	(295,300)

Recreation & Culture Function Summary	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Operating Revenue			
Rate Revenue	-	-	-
Fees & User Charges	160,400	178,100	187,400
Contributions	190,000	210,000	200,000
Interest	1,000	1,000	1,000
Grants & Subsidies	4,669,900	2,618,600	2,966,500
Other Revenue	6,900	6,900	6,900
Total Operating Revenue	5,028,200	3,014,600	3,361,800
Operating Expenditure			
Departments			
Governance & Community	36,500	35,900	41,200
Corporate Services	51,500	53,400	58,800
Infrastructure Services	1,059,900	1,157,900	1,221,300
Development & Regulatory Services Works	1,331,900	1,421,400	1,606,100
Maintenance & Working Expenses	2,479,800	2,668,600	2,927,400
Interest on Loans	-	-	-
Depreciation	839,700	885,000	1,003,700
Payments to Government Authorities	-	-	-
Administration Allocated	-	-	-
Other Payments	-	-	-
Total Operating Expenditure	3,319,500	3,553,600	3,931,100
Operating Surplus/(Deficit)	1,708,700	(539,000)	(569,300)
Add			
Depreciation	839,700	885,000	1,003,700
Loan Funds	-	-	-
Asset Sales	_	_	_
Accrual Non-Cash Adjustments	_	_	
Accidal Non-Cash Adjustinents			
Less			
Asset Expenditure	5,458,930	3,487,700	6,216,400
Loan Principal	-	-	-
Profit (Loss) on Disposal of Fixed Assets	-	-	-
Cash Surplus/(Deficit)	(2,910,530)	(3,141,700)	(5,782,000)

	_	Anticipated		Ì
	Budget	Actual	Budget	
Recreation & Culture	2024-25	2024-25	2025-26	
Public Halls				
Operating Revenue				
Rate Revenue				
Fees & User Charges	5,500	5,500	5,500	
Contributions	35,000	25,000	25,000	Special Committees
Interest	1,000	1,000	1,000	Special Committees
Grants & Subsidies	-	-	-	
Other Revenue				
Total Operating Revenue	41,500	31,500	31,500	
Operating Expenditure				
Departments  Covernance & Community	_	_	_	
Governance & Community Corporate Services	40,700	42,300	46,500	Insurance, rates, land tax
Infrastructure Services	112,300	118,500	123,700	Maintenance program
Development & Regulatory Services	- 13,000	9,400	- 12,000	
Works  Maintenance & Working Expenses	166,000	170,200	182,200	
Interest on Loans	100,000	170,200	102,200	
Depreciation	127,300	120,700	122,100	
Payments to Government Authorities	121,300	120,100	122,100	
Administration Allocated				
Other Payments				
Total Operating Expenditure	293,300	290,900	304,300	
Operating Surplus/(Deficit)	(251,800)	(259,400)	(272,800)	
= Add				
Depreciation	127,300	120,700	122,100	
Loan Funds				
Asset Sales				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	108,000	45,400	146,700	
Loan Principal				
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(232,500)	(184,100)	(297,400)	

Recreation & Culture	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26
Swimming Pools & Other Swimming			
Operating Revenue			
Rate Revenue			
Fees & User Charges			
Contributions	-	-	-
Interest			
Grants & Subsidies			
Other Revenue			
Total Operating Revenue	-	-	-
Operating Expenditure			
Departments 8: Community	_	_	_
Governance & Community Corporate Services	-	-	-
Infrastructure Services	137,800	165,100	145,200
Development & Regulatory Services	-	-	- 5 700
Works	5,600	6,100	5,700
Maintenance & Working Expenses	143,400	171,200	150,900
Interest on Loans	22.000	25.600	24 200
Depreciation	23,800	25,600	31,200
Payments to Government Authorities			
Administration Allocated			
Other Payments	167 200	100,000	102 100
Total Operating Expenditure	167,200	196,800	182,100
Operating Surplus/(Deficit)	(167,200)	(196,800)	(182,100)
Add			
Depreciation	23,800	25,600	31,200
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	40,000	195,700	82,200
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(183,400)	(366,900)	(233,100)
Eduli Surpius, (Seriele)	(103,400)	(300,300)	(233,100)

		Anticipated	
	Budget	Actual	Budget
Recreation & Culture	2024-25	2024-25	2025-26
Recreation Grounds & Sports Facilities			
Operating Revenue	•		
Rate Revenue			
Fees & User Charges	98,200	114,800	122,600
Contributions	5,000	5,000	5,000
Interest	•	,	·
Grants & Subsidies	4,483,300	2,454,000	2,633,500
Other Revenue	-	_, .5 .,555	
Total Operating Revenue	4,586,500	2,573,800	2,761,100
rotal operating nevenue	1,300,300	2,313,666	2,701,100
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	612,500	695,700	779,300
Infrastructure Services Development & Regulatory Services	-	-	-
Works	722,300	784,900	866,900
Maintenance & Working Expenses	1,334,800	1,480,599	1,646,200
Interest on Loans			
Depreciation	480,500	509,100	581,500
Payments to Government Authorities			
Administration Allocated			
Other Payments - Recreation Grants	-	-	-
Total Operating Expenditure	1,815,300	1,989,699	2,227,700
Operating Surplus/(Deficit)	2,771,200	584,101	533,400
	· · ·	· · · · · · · · · · · · · · · · · · ·	
Add			
Depreciation	480,500	509,100	581,500
Loan Funds			
Asset Sales less Transfers to C'ttees			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	4,507,314	2,825,300	4,353,600
Loan Principal	.,50.,0.1	_,3_3,230	.,222,230
Profit (Loss) on Disposal of Fixed Assets	_	_	
·	(4.055.64.0)	(4.722.003)	(2.222.722)
Cash Surplus/(Deficit)	(1,255,614)	(1,732,099)	(3,238,700)

		Anticipated	
	Budget	Actual	Budget
Recreation & Culture	2024-25	2024-25	2025-26
Library Services			
Operating Revenue			
Rate Revenue			
Fees & User Charges	49,400	50,500	52,000
Contributions			
Interest			
Grants & Subsidies			
Other Revenue			
Total Operating Revenue	49,400	50,500	52,000
Oneveting Evenenditure			
Operating Expenditure			
Departments Governance & Community	-	-	-
Corporate Services	10,800	11,100	12,300
Infrastructure Services	3,300	7,000	3,800
Development & Regulatory Services	-	-	_
Works Maintenance & Working Expenses	14,100	18,100	16,100
Interest on Loans	11,100	10,100	10,100
Depreciation Depreciation	7,500	7,500	7,500
Payments to Government Authorities	.,500	.,500	.,500
Administration Allocated			
Other Payments			
Total Operating Expenditure	21,600	25,600	23,600
Operating Surplus/(Deficit)	27,800	24,900	28,400
- Add			
Depreciation	7,500	7,500	7,500
Loan Funds	,	·	·
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure			
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	35,300	32,400	35,900

	Budget	Anticipated Actual	Budget
Recreation & Culture	2024-25	2024-25	2025-26
Sundry Cultural Activities			
Operating Revenue			
Rate Revenue			
Fees & User Charges	7,000	7,000	7,000
Contributions	-	-	-
Interest	-	-	-
Grants & Subsidies	10,000	8,000	10,000
Other Revenue	-	-	-
Total Operating Revenue	17,000	15,000	17,000
Operating Expenditure			
Departments			
Governance & Community	36,500	35,900	41,200
Corporate Services	157.000	162 200	150 200
Infrastructure Services Development & Regulatory Services	157,800 -	162,200	158,300
Works	14,100	13,200	15,200
Maintenance & Working Expenses	208,400	211,300	214,700
Interest on Loans			
Depreciation	40,000	42,300	42,500
Payments to Government Authorities			
Administration Allocated			
Other Payments			
Total Operating Expenditure	248,400	253,600	257,200
Operating Surplus/(Deficit)	(231,400)	(238,600)	(240,200)
Add			
Depreciation	40,000	42,300	42,500
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure	-	-	40,000
Loan Principal			
Profit (loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	(191,400)	(196,300)	(237,700)

2023 20 50	auget Estiiii			L
		Anticipated		
	Budget	Actual	Budget	
Recreation & Culture	2024-25	2024-25	2025-26	
Parks & Reserves				
Operating Revenue				
Rate Revenue				
Fees & User Charges	300	300	300	
Contributions	150,000	180,000	170,000	Public open space con
Interest				
Grants & Subsidies	176,600	156,600	323,000	
Other Revenue	6,900	6,900	6,900	
Total Operating Revenue	333,800	343,800	500,200	1
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	- 36,200	- 9,401	11,000	
Infrastructure Services Development & Regulatory Services	-	<i>5,</i> 401	-	
Works	576,900	607,800	706,300	
Maintenance & Working Expenses	613,100	617,201	717,300	1
Interest on Loans				
Depreciation	160,600	179,800	218,900	
Payments to Government Authorities				
Administration Allocated				
Other Payments				
Total Operating Expenditure	773,700	797,001	936,200	
Operating Surplus/(Deficit)	(439,900)	(453,201)	(436,000)	
- Add				
Depreciation	160,600	179,800	218,900	
Loan Funds			_ 13,555	
Asset Sales	-	-	_	
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure	803,616	421,300	1,593,900	
Loan Principal	, -	,		
Profit (Loss) on Disposal of Fixed Assets				
Cash Surplus/(Deficit)	(1,082,916)	(694,701)	(1,811,000)	
=	(1,002,310)	(034,101)	(1,011,000)	ļ

	_		
	Budget	Anticipated Actual	Budget
Unallocated & Unclassified	2024-25	2024-25	2025-26
Function Summary	2024-23	2024-23	2023-20
Tunction Summary			
Operating Revenue			
Rate Revenue	13,319,500	13,387,500	14,146,500
Fees & User Charges	-	-	-
Contributions	-	-	-
Interest	1,272,800	1,543,700	1,119,200
Grants & Subsidies	2,784,500	2,676,700	2,758,500
Other Revenue	1,866,400	722,000	1,855,000
Total Operating Revenue	19,243,200	18,329,900	19,879,200
Operating Expenditure			
Departments			
Governance & Community	-	-	-
Corporate Services	(11,100)	(8,300)	(7,500)
Infrastructure Services Development & Regulatory Services	(9,900)	(9,900)	(9,900)
Works	(440,800)	(476,700)	(496,500)
Maintenance & Working Expenses	(461,800)	(494,900)	(513,900)
Interest on Loans-internal loan	-	-	-
Depreciation	457,600	496,100	608,900
Payments to Government Authorities			
Administration Allocated	400	-	400
Other Payments	-	-	-
Total Operating Expenditure	(3,800)	1,200	95,400
Operating Surplus/(Deficit)	19,247,000	18,328,700	19,783,800
Add			
Depreciation	457,600	496,100	608,900
Loan Funds & Capital Repayments	-	-	-
Asset Sales	1,560,000	-	1,560,000
Accrual Non-Cash Adjustments	-	-	-
Less			
Asset Expenditure	2,755,672	5,022,500	1,498,800
Loan Principal	-	-	-
Profit on Sale	1,170,500	-	1,170,500
Cash Surplus/(Deficit)	17,338,428	13,802,300	19,283,400

Unallocated & Unclassified	Budget 2024-25	-	
Private Works			
Operating Revenue	•		
Rate Revenue			
Fees & User Charges			
Contributions			
Interest			
Grants & Subsidies			
Other Revenue	5,000	13,000	5,000
Total Operating Revenue	5,000	13,000	5,000
Operating Expenditure			
Departments			
Governance & Community Corporate Services	-	-	-
Infrastructure Services	_	-	-
Development & Regulatory Services	-	-	-
Works	3,500	-	3,500
Maintenance & Working Expenses	3,500	-	3,500
Interest on Loans			
Depreciation			
Payments to Government Authorities			
Administration Allocated	400	-	400
Other Payments			
Total Operating Expenditure	3,900	-	3,900
Operating Surplus/(Deficit)	1,100	13,000	1,100
Add			
Depreciation			
Loan Funds			
Asset Sales			
Accrual Non-Cash Adjustments			
Less			
Asset Expenditure			
Loan Principal			
Profit (Loss) on Disposal of Fixed Assets			
Cash Surplus/(Deficit)	1,100	13,000	1 100
casii sui pius/ (Delicit)	1,100	13,000	1,100

	•	_		-
Unallocated & Unclassified	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Plant Working				
Operating Revenue				
Rate Revenue				
Fees & User Charges				
Contributions				
Interest				
Grants & Subsidies	48,000	49,000	52,000	Diesel fuel rebate
Other Revenue				
Total Operating Revenue	48,000	49,000	52,000	1
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services Infrastructure Services	_	-	-	
Development & Regulatory Services	-	-	-	
Works	-	-	-	
Maintenance & Working Expenses	- (4.055.500)	- (4.040.700)	- (4.005.000)	
- Internal Hire Charges	(1,065,600)	(1,018,700)	(1,025,300)	
- Operating Expenditure	677,000	597,700	581,000	
Interest on Loans	200 000	279 900	424 500	
Depreciation Administration Allocated	309,900	378,800	424,500	
Training Costs				
Other Payments				
Total Operating Expenditure	(78,700)	(42,200)	(19,800)	-
-				1
Operating Surplus/(Deficit)	126,700	91,200	71,800	
Add				
Depreciation	309,900	378,800	424,500	
Loan Funds				
Asset Sales (excl. trade-in)				
Accrual Non-Cash Adjustments				
Less				
Asset Expenditure - Changeover cost Loan Principal	745,000	367,200	773,600	
Internal return on Plant	126,700	91,200	71,800	
Cash Surplus/(Deficit)	(435,100)	11,600	(349,100)	
=	-			_

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Unallocated & Unclassified	Budget 2024-25	Anticipated Actual 2024-25	Budget 2025-26	
Other Unallocated & Unclassified				
Operating Revenue	1			
Rate Revenue	13,319,500	13,387,500	14,146,500	
Fees & User Charges		-		
Contributions	-	-	-	
Interest	1,272,800	1,543,700	1,119,200	Bank, Loans & Rates
Grants & Subsidies	2,736,500	2,627,700	2,706,500	Financial Assistance Grants
Other Revenue	1,861,400	709,000	1,850,000	
Total Operating Revenue	19,190,200	18,267,900	19,822,200	
Operating Expenditure				
Departments				
Governance & Community	-	-	-	
Corporate Services	-	-	-	Unallocated land tax
Infrastructure Services	(11,100)	(8,300)	(7,500)	Depreciation & rental prop.
Development & Regulatory Services Works	(9,900) (55,700)	(9,900) (55,700)	(9,900) (55,700)	Depreciation in overheads  Depreciation in overheads
Maintenance & Working Expenses	(76,700)	(73,900)	(73,100)	
Interest on Loans	( 2, 22,	( = /= = = /	( 2) 22)	
Depreciation	147,700	117,300	184,400	Depots & minor plant
Payments to Government Authorities	•	·	·	
Administration Allocated				
Other Payments	-	-	-	
Total Operating Expenditure	71,000	43,400	111,300	
Operating Surplus/(Deficit)	19,119,200	18,224,500	19,710,900	
Add				
Depreciation	147,700	117,300	184,400	
Loan Funds & Capital Repayments	-	-	-	
Asset Sales	1,560,000	-	1,560,000	Sale of Public Land
Accrual Non-Cash Adjustments	-	-	-	
Less				
Asset Expenditure	2,010,672	4,655,300	725,200	Depots, vehicles & minor plant
Loan Principal				
Profit on Sale	1,170,500	-	1,170,500	Sale of Public Land
Internal Return on plant	(126,700)	(91,200)	(71,800)	
Cash Surplus/(Deficit)	17,772,428	13,777,700	19,631,400	
	·			_

ne Off Specific Projects & Programs		Budget 2025	Anticipated 2025	Budget 2026
Governance & Community				
Implementation of Child Safe Legislation	Administration	30,000	-	15,000
NTARC Membership Agreement	Other Functions	35,600	35,300	25,000
Northern councils shared services initiatives	Other Functions	10,000	-	10,000
Rebranding MV Visitor Centre	Tourism & Area Promotion	-	-	150,000
Corporate style manual	Communications	10,000	-	-
Council signage & style manual	Communications	25,000	3,000	25,000
Corporate imagery updates	Communications	15,000	5,000	15,000
New websites (2)	Communications	25,000	-	50,000
Council rebranding documentation	Communications	-	-	25,000
Economic Development Forum	Economic Development	20,000	20,500	-
Westbury Bicentennial Projects	Community Development	65,000	25,000	35,000
Social Recovery Plan Engagement	Community Development	-	-	20,000
Placemaking township activation	Community Development	60,000	60,000	60,000
New community event activation	Community Development	25,000	16,700	25,000
Youth Strategy (Grant)	Youth Support	22,800	22,800	=
		343,400	188,300	455,000
Corporate				
Meeting Room Technology	Administration	-	70,000	-
Policy Documentation Review	People & Safety	10,000	10,000	5,000
Safety Consultant	People & Safety	40,000	-	-
Culture Improvement Activities	People & Safety	8,000	-	-
Workforce Strategy	People & Safety	-	-	14,000
Health & Safety Office Contract	People & Safety	-	43,800	134,600
T Strategic Plan: ERP program	IT	267,100	246,800	437,400
		325,100	370,600	591,000
Development & Regulatory				
Dog magement plan & signage update	Animal Control	3,000	2,500	-
EHO Succession Planning	Environmental Health	44,800	-	-
EHO Succession Planning	Preventative Health	104,500	149,200	-
Consultancy (ERP Cover)	Planning	-	-	20,000
Wesbury Structure & Character Planning	Strategic Planning	10,000	4,000	6,000
Council Land Rezoning Applications	Strategic Planning	-	-	15,000
Regional Planning Project Contribution	Strategic Planning	30,000	20,500	-
LPS Review	Strategic Planning	-	-	20,000
PVBH structure plan update	Strategic Planning	15,000	5,000	10,000
Regional Land Use Strategy amendments	Strategic Planning	-	-	-
Carrick Outline Development Plan	Strategic Planning	20,000	12,000	8,000
		227,300	193,200	79,000
Intrastructure				
Crack sealing	Road Management	30,000	30,000	30,000
Westbury Rd & Vale St intersection feasibility	Road Management	50,000	22,000	-
School intersections safety assessment	Road Management	10,000	1,500	-
Access system upgrade	Property Management	40,000	80,000	-
Westbury: Weed management & tyre removal	Household Waste	15,000	15,000	15,000
Westbury: Groundwater bores	Household Waste	16,200	16,200	8,000
Westbury: Hydromulching old landfill area	Household Waste	9,500	7,200	5,000
Westbury: Planning scheme rezone (height & tonnage)	Household Waste	30,000	28,500	-
Deloraine: SMP leachate pond assessment	Household Waste	18,000	18,000	10,000
Deloraine: Weed control & tyre removal	Household Waste	5,000	10,000	-
Deloraine: Leachate & sediment pond silt removal	Household Waste	10,000	9,500	12,000
Deloraine: Stormwater lines inspection and cleaning	Household Waste	-	-	10,000
Deloraine: New groundwater monitoring bores	Household Waste	16,200	-	16,200
Deloraine: Updated EMP (compliance)	Household Waste	20,000	-	20,000
Deloraine: Decommission & rehabilitationp plan	Household Waste	25,000	23,000	-
Deloraine: Noise monitoring	Household Waste	8,000	8,000	-
Deloraine: Security	Household Waste	-	-	22,000
Deloraine: Gas Monitoring	Household Waste	-	-	63,000
Strategy: Waste Communication Plan	Household Waste	10,000	5,000	10,000
		6.600	6,600	6,800
Strategy: Garage Sale Trail	Household Waste	6,600	0,000	0,000

One Off Specific Projects & Programs		Budget 2025	Anticipated 2025	Budget 2026
Strategy: New Landfill Feasibility		180,000	20,000	-
Meander Valley Rd Hadspen design work (Grant)	Economic Development	174,500	500	-
Tasmanian Short Walks project (Grant)	<b>Economic Development</b>	102,700	60,000	20,000
Combined Short Walks Project Kentish (Grant)	Economic Development	100,800	80,000	-
Caveside Pool & Court Repairs	Swimming Pools	5,000	-	5,000
Deloraine Pool retaining wall	Swimming Pools	11,000	36,000	11,000
Community Complex sand & seal	Sport & Recreation	-	28,000	-
Community Complex Repairs	Sport & Recreation	-	,	15,000
Communit Complex Water Damage	Sport & Recreation	-	28,000	-
Wesbury Function Centre upgrades	Sport & Recreation	_		10,000
Facilities Review	Sport & Recreation	_	_	20,000
	Sundry Cultural	14,000	12 200	20,000
MVPAC Painting	•	·	12,200	-
Westbury RSL lighting installation	Sundry Cultural	5,000		-
Westbury Town Hall external paint & lighting	Public Halls	-	5,000	-
Visitors Centre - Safety Barriers	Tourism Promotion	19,500	-	19,500
Deloraine Pool - Changeroom Vinyl	Swimming Pools	11,000	-	_
		953,000	550,200	338,500
Works				
Community street bin replacement program	Non-Household Waste	75,000	40,000	35,000
Linemarking Blackstone Heights Road	Roads & Streets	40,000	-	40,000
Landscape corridor design (Hadspen)	Roads & Streets	10,000	-	10,000
Road Signage Update Stage 2	Tourism	25,000	-	25,000
Technology - tablets and data	Administration	30,000	25,000	10,000
Culvert upgrade (Exton)	Stormwater	15,000	50,000	40,000
Storm Remediation (Grant)	Roads & Streets	-	382,300	-
Rotary Park riverbank	Parks & Reserves	20,000	20,000	40.000
Wild Wood tree maintenance	Parks & Reserves	10,000	10,000	10,000
Establish Christmas Decorations	Parks & Reserves	-	-	100,000
Traffic Management Training	Management	30,000	-	20.000
Major Plant Risk Assessments	Management	-	-	20,000
Westbury Depot - Establishment Costs Country Club playground removal	Management Parks & Reserves	10,000	-	65,000
Country Club playground removal	raiks & Reserves	265,000	527,300	355,000
	One Off Project Expenditure	-	\$ 1,829,600	\$ 1,818,500
Grante 9: Daimhuirean	nents One Off Operating Projects		-\$ 463,300	\$ 1,010,500
	. ,			1 010 500
An	nended One Off Projects Balance	\$ 1,713,000	\$ 1,366,300	\$ 1,818,500

1,713,000 \$ 1,366,300 \$ 1,818,500 Annual Increase/(Decrease): -\$ 295,300